

OSA 1840-04

15 APR 1964

MEMORANDUM FOR: Acting Deputy Director For Support
SUBJECT : Telephone Facilities, OSA

1. There have been many conferences and exchanges of paper pointed toward the requirements of OSA for telephone communications facilities in Headquarters. In keeping with the expression of Colonel White, it is not my intent to add further paper to the records of these transactions; however, as requested, set forth below are the points I hold to require a rapid communications network within the OSA Headquarters.

2. As we increase our operations tempo, and I must assume with all of our efforts and expenditure of funds that this will be the case in the next five years or foreseeable future, the responsibilities of OSA can only be compared to those of the Strategic Air Command, USAF. The need to immediately communicate with a large number of field components requires a separate telephone network. In that respect, approval has been granted for the purchase of such -line switch gear.

3. Directly related to such an operational network is the need to immediately acquire communications with the senior officers in Headquarters who are responsible for such activities. To accomplish this, I envision an independent OSA network. Originally I thought installation of several Call Directors would be the best solution. For various reasons this appears undesirable, and I have exceeded to those pressures. However, as a condition to that conclusion, I envision the installation of a two-digit communication net of the -line board to my key officers. As an adjunct to such instruments, I also

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OSA 1840-64

look to the installation of the desk speaker/phone equipment. I now understand there is some question about the matter being approved. I strongly urge your consideration of the itemized equipment outlined in the attachment.

4. It was suggested approval should be founded on operational considerations. I would like to go on record indicating that all of my senior staff are concerned with and responsible for the successful completion of operations of the utmost importance to this Agency and the national intelligence effort. These officers are reflected in the attached installation description. I want to also indicate my feelings that all aspects of effective management determine our actual operational efficiency. I have great difficulty separating my personnel, budget/financial, logistics, maintenance, R&D, related testing, and associated communications from my precise conduct of reconnaissance missions. Within this calendar year, OSA will have nearly [redacted] people throughout the world, have budgetary responsibility approaching the magnitude of the entire Agency's budget, supervise by continuing contracts with over [redacted] firms, have to make innumerable domestic and staging trips, handle an extreme flow of cable traffic, conduct an unusual degree of telephone expediting, and be the producer of hard intelligence supporting NPIC and other comparable components in the intelligence community. There are a few people involved, and they have without exception insufficient hours in the day to accomplish their job.

5. I would like to think our telephones exist to minimize the amount of time required to quickly and efficiently get the necessary communications accomplished. If that is the case, there seems to me to be a more than ample justification for the speaker phones described in the attachment.

6. From the above I am sure you will recognize I feel strongly about this matter. I would appreciate your consideration and response.

JACK C. LEDFORD
Colonel, USAF
Assistant Director
(Special Activities)

DD/OSA # 2

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OSA Allotment No. 4261-1000-1000 may be cited for funding and we will periodically transfer funds, covering rental and other charges, to the Telephone Facilities Branch, Logistics Services Division, Office of Logistics.

CONCUR:

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[REDACTED]
Acting Deputy Director
(Science and Technology)

Date